Housing and Economy Committee

10.00am, Thursday, 1 November 2018

Granton Waterfront Regeneration – Delivery Strategy

Item number 7.2

Report number

Executive/routine Executive Wards 4 – Forth

Council Commitments <u>1, 2, 4, 6, 10, 13, 15</u>

Executive Summary

On 22 March 2018, a report to Housing and Economy Committee set out progress with accelerating the regeneration of Granton Waterfront. This ambitious programme of regeneration aims to create a new well connected vibrant city quarter with around 4000 new homes, services, retail and high quality public realm. Committee agreed to receive a report on progress with delivering the regeneration by the end of 2018.

This report responds to this commitment to report back on progress, outlines next steps and seeks Committee approval to enter into a Memorandum of Understanding (MoU) with key public sector partners to ensure alignment of investment plans and delivery of key regeneration outcomes.

In collaboration with the community and key stakeholders, the Council will strengthen the vision for this area, producing a robust set of joint outcomes on which to deliver long term sustainability for Granton and the wider area.

Report

Granton Waterfront Regeneration – Delivery Strategy

1. Recommendations

- 1.1 It is recommended that Housing and Economy Committee:
 - 1.1.1 Note progress with delivering the regeneration of Granton Waterfront;
 - 1.1.2 Note the intention to progress with feasibility stages to enable early action projects to be taken forward where viable, as outlined in section 3.17;
 - 1.1.3 Note governance arrangements in place for programme management as outlined in appendix 2;
 - 1.1.4 Agree that the Council enters into a MoU with key public sector partners to ensure alignment of investment and delivery of regeneration outcomes; and
 - 1.1.5 Agree that any minor amendments to the MoU requested by partners can be progressed by the Executive Director of Place in consultation with the Convenor and Vice Convener of Housing and Economy.

2. Background

- 2.1 Granton Waterfront is identified as a Strategic Development Area in the adopted Edinburgh Local Development Plan.
- 2.2 Edinburgh Waterfront, of which Granton is part, is identified as one of seven strategic sites prioritised for delivery as part of the Edinburgh and South-East Scotland City Region Deal. The Scottish Government and city region partners have committed to work together on each strategic housing site, recognising the long-term nature of these proposals with most new homes being delivered over a 15-year period.
- 2.3 On <u>22 March 2018</u>, the Housing and Economy Committee agreed the high level objectives for the regeneration of Granton Waterfront and to receive a report on progress with delivering the regeneration by the end of 2018.

- 2.4 On <u>27 March 2018</u>, the Finance and Resources Committee (B agenda) agreed to note the purchase of the Forthquarter site in Granton Waterfront and that reports on the development of this site and the wider regeneration strategy for this area would be presented to future committees.
- 2.5 In May 2018, land in Granton Waterfront held formerly in Waterfront Edinburgh Limited (WEL/ EDI) ownership officially transferred over to the Council.
- 2.6 On <u>19 June 2018</u>, the North West Locality Committee agreed to establish a working group, engaging across the community to provide a localised scrutiny and oversight role in relation to future development plans and meanwhile uses.
- 2.7 On <u>30 August 2018</u>, a report was presented to Housing and Economy Committee outlining innovative approaches to increasing housing supply. This report referenced ongoing work to explore options to support a plan for delivering new homes and infrastructure in Granton Waterfront.

3. Main report

Strategic Partners

- 3.1 In March 2018, Committee agreed high level objectives for Granton regeneration including the intention to work collaboratively with public sector partners and the local community to develop a vision for Granton.
- 3.2 To strengthen commitment to collaborative working and delivery of regeneration at Granton, it is proposed that the Council enters into a MoU with public sector partners, including National Galleries of Scotland, National Museums of Scotland, Edinburgh College, Scotlish Government and Scotlish Future Trust. The MoU which sets out the principles by which the partners will engage to accelerate the regeneration of the Granton Waterfront to maximise outcomes both at a local level and for the city, forms appendix1 of this report. Partners are currently seeking agreement from their respective boards to enter into this agreement. Once agreed, it is anticipated that a formal ceremony will takes place to mark this occasion.
- 3.3 This MoU will be further refined as work to produce a Development Framework and high level delivery masterplan is undertaken, capturing opportunities to engage other partners and enhance outcomes. Committee is asked to agree to enter into the MoU with the understanding that this document will evolve alongside the strategy to deliver this programme of regeneration. The MoU does not restrict the Council's ability to enter into other partnerships, contracts or joint ventures that may be needed to deliver new development.

3.4 A joint communication and engagement plan will form part of this MoU, ensuring the community remain at the heart of future plans and proposals, a summary document is attached at appendix 5.

Framework and Deliver Masterplan

- 3.5 In March 2018, committee was advised that work would be undertaken to update masterplans and studies to support future planning applications and cost plans.
- 3.6 Collective Architecture was appointed from the Council's Professional Services Framework in September 2018 to lead a multi-disciplinary team to prepare a Development Framework and high level, delivery focused masterplan for Granton Waterfront. The team will include expertise in international waterfront regeneration. The geographical extent of this commission is outlined in appendix 3 and will build on extensive work undertaken to date in previous studies, masterplans and frameworks, with a strong emphasis on placemaking and delivery across the area.
- 3.7 Connectivity within the Granton Waterfront area and with the wider city will be central to the success of this regeneration. A strategy to achieve an integrated solution for urban mobility, promoting priority access by foot, bike and public transport will be central to any ongoing work.
- 3.8 It is anticipated that the Development Framework and high level, delivery focused masterplan will be presented to Planning Committee in late spring 2019 for approval as non-statutory planning guidance, helping to ensure cohesive placemaking remains at the centre of any future regeneration proposals.
- 3.9 In parallel with the work being undertaken by Collective Architecture, the Council are working with Architecture and Design Scotland (A&DS) and Scottish Futures Trust (SFT) to reach across various service providers and the community to establish a learning and culture strategy. This will provide guidance on future investment, partnerships and funding and inform the work underway to produce the Development Framework and delivery focused masterplan.
- 3.10 To further strengthen the Framework to take forward the regeneration as outlined within section 3.6 to 3.9, key public sector partners who have assets within Granton Waterfront, as part of the MoU will make a joint commitment to adopt the Place Principle (agreed between SG and CoSLA). This commitment will ensure that the partners take a collaborative, place based approach with a shared purpose to support a clear way forward for all services, assets and investments which will maximise the impact of their combined resources.

- 3.11 An emerging vision for Granton Waterfront is set out below. This has been established through consultation with the community over a number of years and will be further refined as partners engage with stakeholders over the next six months to produce a Development Framework.
 - 3.11.1 Granton Waterfront will be one of the best places to live and visit in Edinburgh. It will be safe, well connected and there will be all types of homes, commercial and community facilities;
 - 3.11.2 It will both face the Forth, but also connect to existing neighbouring communities. Granton will make the most of its waterfront location, its green spaces, and its potential for reuse of existing sites and buildings;
 - 3.11.3 Granton's unique natural and historic assets will be cherished where possible, so that local identity will be sustained;
 - 3.11.4 Culture, businesses and the creative industries will have a key role in Granton's social and economic life;
 - 3.11.5 Many people will come to live at the waterfront for the first time. Many people who have been disconnected from the water will be able to rediscover it. There will be a unique blend of the old and the new; and
 - 3.11.6 Everyone will find Granton accessible and welcoming.
- 3.12 The vision for the Granton Waterfront will be further strengthened through a set of emerging objectives and measurable outcomes which will be reported to a future committee as part of the work outlined above.
- 3.13 It is paramount to overall success and maximising regeneration outcomes that the development framework recognises the importance of integration with surrounding communities. This will help ensure benefits are realised across the wider area and investment targeted where required to modernise existing homes and services which will reduce the cost of living for Tenants. This strategy builds on the priorities identified with tenants and sets out to deliver across the city:
 - 3.13.1 Warm energy efficient homes which are affordable to heat;
 - 3.13.2 Attractive places to live;
 - 3.13.3 Well designed and safe neighbourhoods; and
 - 3.13.4 Well managed neighbourhoods.

- 3.14 Officers from the Council and SFT are working on a commercial procurement strategy and delivery plan for housing and infrastructure. Financial modelling is underway to establish high level costs, potential capital receipts and income streams to support forward funding of key infrastructure, mixed tenure housing and commercial development. This work is being undertaken alongside development of a commercial procurement strategy. It is anticipated that this will inform the development of a strategic business case to Scottish Government in 2019; subject to Committee approval. Delivery and phasing of the plan will be informed over the next six months through the work being undertaken to produce a Development Framework and high level, delivery focused masterplan.
- 3.15 The Delivery Plan and commercial procurement strategy will aim to support accelerated delivery of housing and regeneration, innovation in design and construction, long term jobs in manufacturing, training and apprenticeships and growth of small and medium enterprises.

Early action projects

- 3.16 There are a number of projects within Granton Waterfront that the Council may be able to progress in advance of the wider commercial procurement strategy which is currently under development. These projects are still in early feasibility stages and will require community and stakeholder engagement alongside further viability testing.
- 3.17 Early action projects may include:
 - 3.17.1 Delivery of around 300 new homes at Western Villages, a parcel of land which forms part of Forthquarter, a site which the Council purchased in March 2018. The Council is exploring the potential to deliver this site through an existing developer/ house builder framework, permitting accelerated delivery of homes in an area which has been subject to phased delivery for more than 10 years and is yet to complete. Any development in this area will be aligned with the Development Framework that is currently being produced; and
 - 3.17.2 A condition of the purchase of Forthquarter site by the Council in March 2018 is the restoration of the grade b listed gas holder. As a short-term measure while an end use is being identified, the Council is exploring in partnership with Edinburgh College, the potential to light up this structure. This would both signify the commitment of partners to the joint regeneration of this area whilst enhancing the Edinburgh skyline.

- 3.18 The Council will continue to engage and support the community and other stakeholders on projects already underway such as Granton: hub, Friends of Granton Castle Walled Garden and Social Bite. Other uses for land and existing buildings will be assessed as part of the wider placemaking and subject to the relevant governance to ensure compliance with policy and wider outcomes.
- 3.19 The NW Waterfront Working Group as part of its remit, will consider meanwhile uses as the programme of regeneration moves forward to enable new initiatives to grow and develop within the community.

Homes Underway

3.20 Of the 727 homes currently under construction or development by our RSL partners on Granton Harbour and Waterfront Avenue, 233 are due to complete by summer 2019 and 494 are due to start soon. See appendix 4 for further detail.

Next Steps

- 3.21 The Council in collaboration with the community and public sector partners in Granton Waterfront will produce a Development Framework and high level, delivery focused masterplan. This will be presented to Planning Committee late spring 2019 and form non statutory planning guidance. A major part of this work will involve community engagement with an intense period of consultation taking place over the next six months.
- 3.22 Feasibility on taking forward early action projects will continue to be explored and Council officers will continue to work with the community and other stakeholders on meanwhile uses and capacity building to allow existing and new initiatives to flourish.
- 3.23 Public sector partners with assets in the waterfront will strengthen their commitment to collaborative working to deliver regeneration in Granton Waterfront by entering into a MoU which sets out the emerging vision, outcomes and principles of engagement.

4. Measures of success

4.1 Accelerated delivery of around 4,000 new homes on this brownfield site as part of the wider regeneration of Granton Waterfront in accordance with the objectives of the Edinburgh Local Development Plan.

- 4.2 The city economy will be supported through the creation of opportunities for local businesses (particularly those in high-growth sectors). Opportunities with internationally renowned institutions, new products and services based on innovation, and local job creation in construction and housing related services will be created.
- 4.3 Extending the international offer of the city through the establishment of a cultural waterfront district, with excellent connections to the city centre and wider city region, which promotes learning and innovation and builds a reputation for excellence.
- 4.4 Partnership working to support implementation of the city vision making the best collaborative use of services, resources and assets for the benefit of communities.

5. Financial impact

- 5.1 The appointment of Collective Architecture through the Council's Professional Services Framework Agreement to produce a development Framework and high level, delivery focused masterplan was approved through delegated authority to Executive Director of Place on 18 September 2018. The contract is valued at around £350,000 and will be funded through the HRA.
- 5.2 Further reports on delivery plan and supporting business cases will be presented to future committees for approval.

6. Risk, policy, compliance and governance impact

- A key strategic risk to delivery of affordable homes in Granton is the availability of grant funding through AHSP to deliver projects. The development of innovative approaches to housing delivery is an essential part of mitigating this risk and will be explored through work undergoing to identify a commercial procurement strategy and delivery partnerships.
- 6.2 Progress with delivering Granton regeneration will be reported to Housing and Economy Committee and Finance and Resources approval sought for award of contracts to housebuilders.
- 6.3 At its meeting on 2 October 2018, Corporate Policy and Strategy Committee will be asked to approve the membership, scope and remit of the proposed All Party Oversight Group (APOG) for Edinburgh's Waterfront. Edinburgh's Waterfront APOG if approved, will provide cross party political leadership, advice and guidance to officers while monitoring progress with delivery of this programme of regeneration.

- 6.4 A Granton Programme Board Chaired by the Council's Chief Executive, Andrew Kerr, brings together on a bi monthly basis, key public sector partners with assets in Granton Waterfront to align strategies with the emerging vision and outcomes for the regeneration of this area.
- 6.5 The North West (NW) Locality Committee has established the NW Waterfront Working Group which is made up from representatives from the five surrounding Community Councils and Ward Councillors from Almond and Forth as agreed at its meeting on 19 June 2018. This committee will receive bi-annual updates on progress with delivering the programme of regeneration.
- 6.6 Appendix 2 outlines the governance structure in place for the delivery of Granton Waterfront.

7. Equalities impact

- 7.1 There is demand for between 38,000 46,000 additional homes in Edinburgh over the next ten years; Over 60% of which need to be affordable to combat poverty and inequality in the city.
- 7.2 The Granton area ranks in the lowest decile in the Scottish Index of Multiple Deprivation for Employment, health, Employment and Education/skills proving the area requires significant support and infrastructure to mitigate the social inequality.
- 7.3 Homes built by City of Edinburgh Council or RSL partners are built to 'Housing for Varying Needs' standard which ensures people with a wide range of needs are catered for, including but not limited to housing for older and disabled people.

8. Sustainability impact

- 8.1 The future housing development at Granton Waterfront will bring a brownfield site back into use.
- 8.2 The restoration of historic buildings and structures will preserve these significant structures for future use and will also provide a landmark for this flagship regeneration project.
- 8.3 Homes will be built to high standards in terms of energy efficiency and sustainability and will therefore, help to reduce fuel poverty. New housing developed through the Council's house building programme is designed to an improved sustainability standard (silver standard).
- 8.4 A renewable energy strategy will be explored as part of the strategy for housing led regeneration.

- 8.5 Improved use of physical assets and management of facilities across time, including sustainable infrastructure in streets and public spaces.
- 8.6 The Council's green-belt land ownership between Granton Waterfront and Cramond will be reviewed to identify opportunities to improve sustainability and bio-diversity, for example by additional tree planting.

9. Consultation and engagement

- 9.1 The Council and its partners will ensure that the community remain at the heart of the regeneration of Granton Waterfront through partnership working and a joint communication and engagement plan. This ambitious programme of regeneration will require collaborative working on all levels, across land ownership boundaries and neighbourhoods to achieve sustainable integrated communities.
- 9.2 Communication and engagement will build on extensive consultation undertaken previously by the Council and others delivering regeneration in Granton Waterfront, capturing what has been said to date, taking cognisance of local transport priorities and connection with the wider City.
- 9.3 Consultation with elected memberships has taken place during the process of acquiring land and developing this delivery strategy.
- 9.4 The NW Waterfront Working Group has been established with the inception meeting held on 31 August 2018. The role and remit of this group was agreed by the North West Locality Committee (NWLC) at its meeting on 19 June 2018 and is as set out below:
 - 9.4.1 Seek a wide range of community input at an early stage to help shape the regeneration, sharing information and capturing community views;
 - 9.4.2 Scrutinise plans for the development of the area;
 - 9.4.3 Consider proposals on meanwhile uses on land and buildings as the programme of regeneration moves forward to enable new initiatives to grow and develop; and
 - 9.4.4 Represent views at the NWLC.
- 9.5 This NW Waterfront Working Group will meet quarterly.
- 9.6 Officers will provide bi-annual update report on progress with delivering regeneration to the NWLC.
- 9.7 A communication and engagement plan (summary document) providing information on engagement with the community and key stakeholders is provided in appendix 5.

10. Background reading/external references

- 10.1 ESES City Region Deal Heads of Terms Agreement July 2017
- 10.2 <u>Edinburgh Economy Strategy Housing and Economy Committee, 18</u> January 2018
- 10.3 Edinburgh: Connecting our city, transforming our places' public engagement on City Mobility Plan, Low Emission Zone(s) and City Centre Transformation – Aug 2018

Paul Lawrence

Executive Director of Place

Contact: Elaine Scott, Housing Services Manager

E-mail: Elaine.Scott@edinburgh.gov.uk | Tel: 0131 529 2277

11. Appendices

Appendix 1 – Memorandum of Understanding

Appendix 2 - Governance

Appendix 3 - Development Framework and Delivery Focused, High Level Masterplan Area

Appendix 3 – Homes under construction or starting soon

Appendix 5 – Communications and Engagement Plan (summary document)

Appendix 1 – Memorandum of Understanding

Granton Waterfront Strategic Partners Memorandum of Understanding

Between

The City of Edinburgh Council

and

Edinburgh College

and

National Museums of Scotland

and

National Galleries of Scotland

and

Scottish Government

and

Scottish Futures Trust













Granton Waterfront Strategic Partners – Memorandum of Understanding

Introduction

Edinburgh Waterfront is a local, national and strategic priority regeneration area. Granton Waterfront lies within Edinburgh Waterfront.

Granton Waterfront is also one of three key waterfront locations in the north and east of the city where the Council is supporting accelerated regeneration. The other two areas are Western Harbour and Seafield.

Granton Waterfront is defined as a Strategic Development Area in the Edinburgh Local Development Plan and comprises around 150 hectares of former industrial land. Over the past two decades, development has been piecemeal and un-coordinated due to fragmented ownership, high infrastructure costs and the 2008 financial crisis which brought the vast majority of housebuilding to a halt. There is currently a significant opportunity to transform this area from Cramond to Granton Harbour and along to neighbouring Newhaven through co-ordinated accelerated delivery of new homes, retail, services, creative and business space and enhanced public realm to provide a vibrant new city quarter.

A brief to develop a strategic framework for delivery across the site and a high-level master plan on land in Council ownership is currently being developed and will form the basis on which to guide cohesive joint delivery. Appendix 1 provides a plan which defines 'the site'.

City Deal

Edinburgh Waterfront is identified as one of seven strategic sites prioritised for delivery as part of the Edinburgh and South-East Scotland City Region Deal. The Scottish Government and city region partners have committed to work together on each strategic housing site, recognising the long-term nature of these proposals with most new homes being delivered over a 15-year period. To support delivery, the Scottish Government will commit at least £50 million of housing infrastructure funding.

City region partners will continue to explore, with the Scottish Government, innovative solutions to stimulate creative ideas, fresh thinking and innovation in the provision of housing. This collaboration will consider the evolving financial landscape with the Scottish Government's recent establishment of the Building Scotland Fund and proposals for a Scottish National Investment Bank.

Purpose

The purpose of this document is to set out the principles by which the partners will engage to accelerate the regeneration of the Granton Waterfront to maximise outcomes both at a local level and for the city.

Working Vision, Outcomes and Objectives

Partners agree to commit to develop the vision for Granton as set out below, this vision will underpin all future regeneration within the Granton Waterfront area.

Granton Waterfront will be one of the best places to live and <u>visit</u> in Edinburgh. It will be safe, well connected and there will be all types of homes, commercial and community facilities.

It will both face the Forth, but also connect to existing neighbouring communities. Granton will make the most of its waterfront location, its green spaces, and its potential for reuse of existing sites and buildings.

Granton's unique natural and historic assets will be cherished where possible, so that local identity will be sustained.

Culture, businesses and the creative industries will have a key role in Granton's social and economic life.

Many people will come to live at the waterfront for the first time. Many people who have been disconnected from the water will be able to rediscover it. There will be a unique blend of the old and the new.

Everyone will find Granton accessible and welcoming.

Outcomes

Partners agree to work collaboratively to achieve the following outcomes:

A place where:

- People live prosperous, inclusive and healthy lives through access to diverse employment and education opportunities, a wide range and tenure of homes, schools and health services.
- People feel safe and well connected to both the waterfront and the wider city through well designed spaces and sustainable transport choice.
- Innovation is nurtured through affordable commercial and creative space to encourage growth industries and business start ups
- People can access culture, leisure and learning opportunity through a programme of co-ordinated activity, buildings and green spaces.
- Design and construction nurtures a resilient low carbon and resource efficient community.

Objective

A set of **11 working objectives** will expand on the vision, help us meet the above outcomes and align with the emerging themes of the 2050 City Vision to create a truly sustainable community:

Fair

- 1. To Reduce inequalities by enhancing access to services; maximising collaboration and colocation; building neighbourhoods around existing amenities; and delivering affordable homes for low to medium income households.
- 2. To support social inclusion by creating enhanced access to lifelong activity and learning, enabling access to public buildings, parks and green spaces and supporting community gardens and growing areas.
- **3.** To build structures that have low life cycle costs, are cheap to heat, have a low carbon impact, utilise renewable sources of energy, are built from sustainable materials and protect natural ecology.

Connected

- 4. To create a well-connected new city quarter through an integrated solution for urban mobility, promoting priority access by foot, bike and public transport.
- 5. To create an environment which promotes the health and wellbeing of its residents and visitors by encouraging active travel, discouraging car use, increasing access to sport and leisure facilities, creating a new greenspace stretching from Cramond to Granton and a promenade from Cramond to Joppa.

Thriving

- 6. To increase entrepreneurial and social innovation capacities and strengthen lifelong learning opportunities by support growth sectors including tech and creative industries; deliver a suitable mix of modern workspaces; build a sustainable cultural programme and building a brand for the area.
- 7. To create high quality public realm which utilises placemaking techniques to promote civic pride, identity and create safe and comfortable public spaces.
- 8. To create a balanced density where residential, cultural and work environments flourish to create vibrancy and vitality.

Inspiring

- 9. To create a place which utilises and protects its rich cultural and natural heritage. Granton's unique natural and historic assets will be cherished where possible, so that the local identity will be sustained for now and for future generations.
- 10. To encourage innovation and ensure new development respects the waterfront location, creates a network of parks and green spaces and maximises the opportunity that this presents in terms of enriched cultural, leisure and community life.
- 11. To create a place of importance both locally, nationally and internationally where visitors and residents can enjoy the character of the waterfront city quarter.

The vision, objectives and outcomes outlined within this document will be further tested and refined through the Development Framework process and a final set of measurable outcomes will be agreed in which to measure success.

Principles of Engagement

All partners will:

- Work to align strategic direction and activity in Granton to the vision, outcomes and objectives outlined within the document.
- Adopt the Place Principle (agreed between SG and CoSLA) and commit to taking a
 collaborative, place based approach with a shared purpose to support a clear way
 forward for all services, assets and investments which will maximise the impact of
 their combined resources
- Work collaboratively to engage the community and other stakeholders in the regeneration of Granton. (A Joint communication and engagement plan will be drafted to support this document)

Strategic Partners Role

The City of Edinburgh Council

The Council are a major land owner and investor within the Granton Waterfront with plans to accelerate the delivery of around 4000 high quality new homes for rent and sale, commercial and creative space alongside a new school and services to create a new sustainable city quarter.

The Council also act as the planning authority and co-ordinator of statutory services in the locality. In this context, the Council will lead on the preparation of planning guidance to ensure high quality, co-ordinated development across the area consistent with the vision and outcomes for Granton.

Edinburgh College

Edinburgh College will explore ways in which they can open up their campus more to the community and align <u>future strategic direction</u> with opportunities that the regeneration will bring in terms of work and training, particularly in modern construction skills.

Edinburgh College's £70m, 300,000 sq. ft. purpose built, state of the art campus opened in Granton in 2006. Edinburgh College is one of Scotland's largest colleges with over 20,000 students. It has four campuses across Edinburgh and the Lothians, including its Granton campus which incorporates Hair and Beauty Training Salons; the Performing Arts Studio Scotland; and the Construction Centre for Excellence. Edinburgh College

National Galleries of Scotland (NGS)

NGS will explore ways in which it can utilise its investment to support the wider regeneration and communities in and around Granton.

NGS through the purchase of land by Scottish Government for NGS, is developing a site adjacent to Waterfront Avenue, a place brief for their site has been completed. This includes a new collection facility.

NGS is a Scottish Government non-departmental public body responsible for managing Scotland's national art collection which is displayed at the Scottish National Gallery; Scottish National Portrait Gallery; and Scottish National Gallery of Modern Art. NGS run the Granton

Art Centre - a 1,300 sqm storage facility – with plans to develop a new National Collections Facility for Scotland's national art collection.

National Museums of Scotland (NMS)

NMS will explore ways in which it can utilise its ongoing investment in Granton to support the wider regeneration and communities in and around Granton.

NMS has owned and operated a 10-acre site at Granton since 1995. Over the past ten years, the site has undergone significant development, with £30 million of investment and the creation of three new buildings for collection storage, conservation and research. The National Museums Collection Centre currently provides 23,000 sqm of space and houses the majority of the 12.4 million items in the national collections. Some 50 staff are now based at this site.

The National Museums Collection Centre is now an internationally significant facility for collections research and storage, and for the preservation and conservation of Scotland's wide-ranging national collections. The centre provides a platform for cutting-edge research and innovation, interdisciplinary study and specialist training and advanced teaching. It also welcomes researchers from around the world and museum sector trainees from Scotland, the wider UK and internationally. It is a central hub for National Museum of Scotland's national and international collection loan and touring exhibition programmes. Regular public access is provided through monthly tours and Open Days. Subject to funding, there are plans for the further redevelopment and enhancement of the site. These would further enhance the scale and scope of the Centre and include new facilities for the public.

National Museums of Scotland is one of the leading museum groups in Europe. A Scottish Government Executive Non-Departmental Public Body, it cares for Scotland's National Collections – one of the most diverse museum collections in the world. Millions of local and international visitors enjoy its four museums each year: National Museum of Scotland; National Museum of Flight; National Museum of Rural Life; and National War Museum.

Scottish Government

The Scottish Government will provide strategic support, particularly around housing investment, regeneration and cultural investment. As a national funder and investor, the Scottish Government will support the regeneration of Granton through its commitment to support delivery in the seven strategic sites identified as part of the Edinburgh and South-East Scotland City Region Deal and its national commitments to the delivery of 50,000 affordable homes by 2021 and to the achievement of inclusive growth in Scotland.

Scottish Futures Trust (SFT)

SFT will input into the strategic planning of the site and will work with stakeholders to optimise the impact of and value for money achieved with public sector investment in Granton. SFT will also support CEC and partners specifically around the financial modelling and funding solution relating to the development and the procurement of housing and infrastructure at Granton to support innovation, best value and the creation of jobs and training alongside support for SMEs.

Scottish Futures Trust is a public corporation of the Scottish Government with the remit of improving value for money in public sector capital projects in Scotland. SFT is a key partner of the Council.

Working Arrangements

The Strategic Partners will meet on a bi-monthly basis

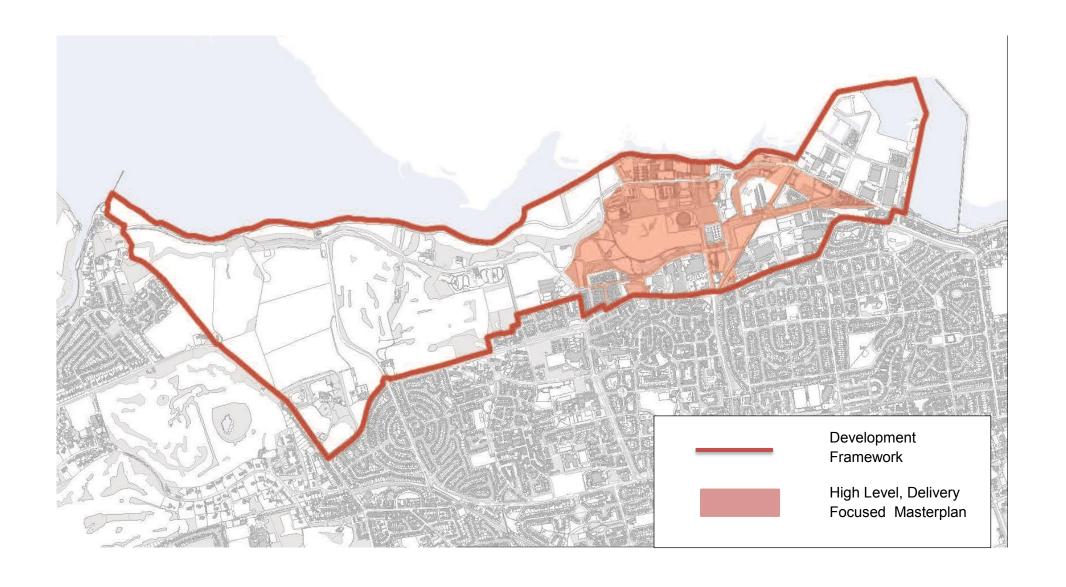
The agenda for future meetings will be centred around four key items as detailed below:

- 1) Strategic Planning
- 2) Master planning
- 3) Co-ordination of investment
- 4) Community and stakeholder engagement

SIGNATORIES

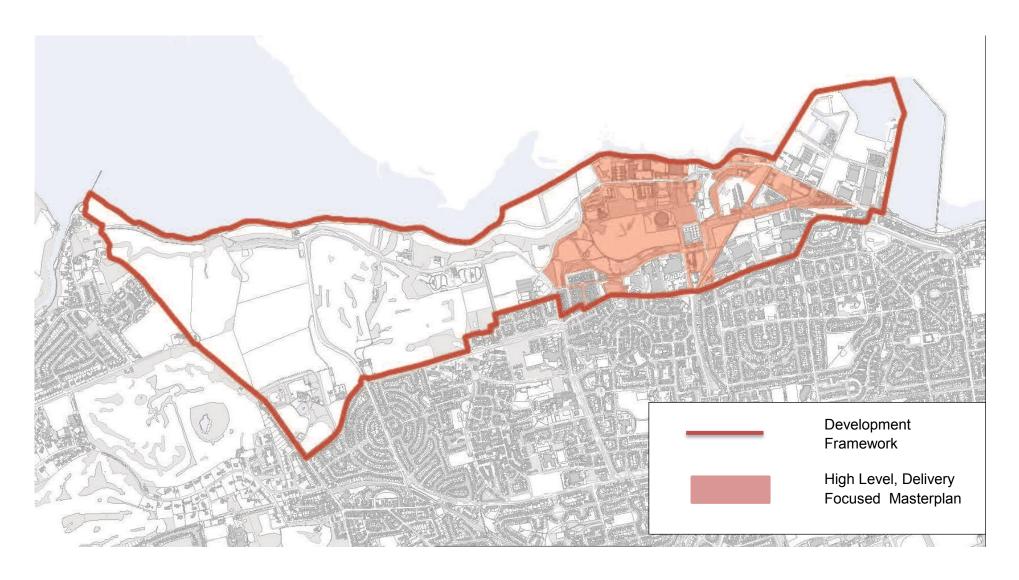
This Memorandum of Understanding is signed by the parties:

Andrew Kerr	Lesley Fraser		
Chief Executive	Director for Housing and Social Justice		
The City of Edinburgh Council	Scottish Government		
Date:	Date:		
(Partner signature)	(Partner signature)		
(Partner name, organisation, position)	(Partner name, organisation, position)		
Dr Gordon Rintoul	Peter Reekie		
Director	Chief Exec		
National Museums of Scotland	Scottish Futures Trust		
Date:	Date:		
(Partner signature)	(Partner signature)		
(Partner name, organisation, position)	(Partner name, organisation, position)		
Sir John Leighton			
Director General			
National Galleries of Scotland			
Date:			
(Partner signature)			
(Partner name, organisation, position)			
Audrey Cumberford			
Principal			
Edinburgh College			
Date:			
(Partner signature)			
(Partner name, organisation, position)			



Appendix 2 – Governance Arrangements City of Edinburgh Council Housing and Economy **Planning Committee** Approve any additional Committee Finance and Resources Approve development Committee Approve CPO (if required) Agree HRA budget Strategy framework for nonstatutory guidance Award construction and Approve regeneration vision other regeneration and outcomes Approve planning applications (DM Sub)_ Agree Council enters into Approve purchase of land MoU **Compulsory Purchase NW Locality Committee** Order (If required) Agree Delivery Plan **Establish NW Waterfront Working Group** Receive bi annual updates on progress with delivering **Granton Programme Board** (CEC, NGS, NMS, Edinburgh College, SG and SFT) Edinburgh Waterfront Development Group (if agreed at CP&S 2 October 2018) • Ensuring alignment of strategic direction of partners to agreed vision and outcomes. (7 Convenor or Vice Convenor; 1 NW Waterfront Working Group) Ensure aligned investment Cross party political leadership North West Waterfront Working Group Provide advice and guidance to officers Seek wide range of community input **Granton Waterfront Programme Delivery Team** Monitor progress Scrutinise plans for development area Responsible for developing and delivering the agreed regeneration programme. Consider proposals on meanwhile uses Represent community views at NW Locality

Appendix 3 – Development Framework and High Level, Delivery Focused Masterplan Area



Appendix 4 – Homes under construction or starting soon

Location	Start Date	Total	Social	MMR
Waterfront Avenue (PfP)	On site – July 2019	101		
Granton Harbour (Link)	On site – Aug 19	132		132
Harbour (PoLHA)	Jan 2019 – Aug 2021	302	200	102
Harbour (PoLHA)	Oct 18 – Aug 2021	103	46	58
Waterfront Avenue (PfP)	Oct 18 – May 2020	89		33











Inform

Consult

Involve

Collaborate

Empower











September 2018

Communication and Engagement Plan

This plan has been produced to provide an overview on ways in which the Council and our partners will communicate and engage with the community and other key stakeholders on the regeneration of Granton Waterfront.

What, Where and When

We want to hear from you and below are details on ways in which you can get involved.

Information Stations

During October 2018, the Council will set up information stations in key locations within Granton and the surrounding area to keep you up to date with what is going on and to share information on up and coming events and drop-ins.

Information stations will be available at the following venues (to be confirmed):

- Muirhouse Library
- Pennywell All Care Centre (to be confirmed)
- NW Locality Office
- Granton: Hub Madelvic House
- Granton Library
- Edinburgh College
- Royston/ Wardieburn Community Centre
- West Pilton Neighbourhood Centre

There will also be plans, post-it notes and drop boxes at these locations to allow you to share your views and leave them on display.

In addition, newsletter, posters, social media and email will help reach those who do not wish to call in at a venue or don't have the time to spare.

Drop-in sessions will also be held monthly at one of the venues above and these will be advertised well in advance.

Community and Stakeholder Events

Over the next 6 months, there will be a period of intense engagement as the Council in partnership with the community and key stakeholders produce a Development Framework and delivery focused high level masterplan. This will provide a Framework to help ensure placemaking across the wider area from Granton Harbour to Lauriston Castle. It will also providing guidance to those who wish to submit future planning applications to develop in this area. The high level masterplan will provide more detail and help the Council deliver the regeneration on land which it owns.

There will be three key events held over the next 6 months while producing the Development Framework and high level delivery masterplan. Exact dates, venues and times of these events will be shared widely, each event will take place over a two week period providing opportunity for everyone to get involved.

The first event in November will provide an opportunity for the community and other key stakeholder to share their views on what they think the regeneration of this area should look like, this event will build on what has been said in the past.

The second event in January will provide an opportunity for the Council and partners to present options and test ideas and opportunities, collecting feedback on the different scenarios and testing if this meets expectations and ambitions.

The third event in March will provide an opportunity to present the vision which will have been shaped through the consultation process. This will take the form of a fully considered plan for the area that will be adaptive to the changing needs of the area.

Further events and drop-ins will be held over time as plans develop over the coming months and years. All events and drop-ins will be well publicised in advance helping ensure maximum attendance and engagement.

North-West Waterfront Working Group

The NW Locality Committee agreed to set up the NW Waterfront Working Group at its meeting in June 2018. This group has core representation made up of the eight Ward Councillors from Almond and Forth and five surrounding community councils. This group is set up to:

- Seek a wide range of community input at an early stage to help shape the regeneration, sharing information and capturing community views;
- Scrutinise plans for the development of the area;
- Consider proposals on meanwhile uses on land and buildings as the programme of regeneration moves forward to enable new initiatives to grow and develop; and
- Represent views at the NW Locality Committee.

This group is chaired by Cllr Jim Campbell and meets quarterly. The first meeting of this group took place in August 2018. Information on future meetings and agenda items and ways in which you can feed into this working group can be provided through core community councils and Council officers.

If you would like more information about this plan or if you have any questions, please contact housing regeneration @edinburgh.gov.uk.